Partnering Agreement
Between the
Office of The Civil Engineer, HQ US Air Force
And the
Directorate of Military Programs, HQ US Army Corps of Engineers

Purpose. The Office of the Civil Engineer, Headquarters, US Air Force and The Directorate of Military Programs, Headquarters, US Army Corps of Engineers agree to a mutual vision of excellent facilities and engineer support to Air Force commanders. We recognize our efforts are an important part of building the world's most respected air and space force.

Goals. We have established the following goals for our partnership:

- To work as a team based on mutual trust, respect, and open and cooperative communication
- To foster innovation and continuous improvement
- To become more efficient, cost effective, and environmentally responsible in the execution of Air Force programs
- To bring about accountability through a sense of commitment, benchmarking, and performance measurement of all team members
- To focus on the customer -- the men, women, and families of the Air Force — to give them high quality facilities and service

Implementation. We will develop a Program Management Plan to serve as our mutual guide for measuring the successful design, construction, and financial close out of Air Force facilities in the United States and worldwide. We also commit to achieve our goals through periodic partnering sessions, Process Improvement Teams, special study groups, and the personal commitment of team members in our respective organizations in the conduct of our day-to-day business. We will establish common program metrics to measure AF/COE performance. As leaders in our respective services, we commit to promote partnering at all levels of our engineering, headquarters, and field organizations.

Effective Date. The agreement is effective 20 June 2002 and will be periodically reviewed to renew our commitment and consider any needed changes.

EARNEST O. ROBBINS II
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The Civil Engineer

CARL A. STROCK
Brigadier General, USA
Director of Military Program