



DEPARTMENT OF THE ARMY
U.S. Army Corps of Engineers
WASHINGTON, D.C. 20314-1000

REPLY TO
ATTENTION OF:

SEP 30 2004

CEMP-CN

**MEMORANDUM FOR COMMANDERS, DIRECTORS AND CHIEFS OF
SEPARATE OFFICES HQUSACE**

**SUBJECT: US Army Corps of Engineers (USACE) International Activity Coordination
and Alignment with Theater Security Cooperation Plans**

1. USACE international activities significantly contribute to the National Security Strategy and whether they are military or nonmilitary in nature, are governed by country-to-country agreements and US Defense and State Department engagement strategies. Regardless of their nature/origin, commanders must fully coordinate all USACE international activities with theater Combatant Commanders (COCOM).

2. Commanders and Directors must also ensure that USACE international activities are aligned with the Combatant Commander's Theater Security Cooperation Plan (TSCP), and that they fully coordinate these activities with all stakeholders. Stakeholders include other USACE offices with geographic responsibilities, HQDA, DoD, the COCOM and Army Service Component Command, US Embassy, State Department, and other agencies. I am placing the primary responsibility to assure that USACE activities are coordinated and aligned with their respective COCOM with those Commanders responsible for that COCOM.

3. Responsibilities:

a. USACE is organizationally aligned with each COCOM as follows:

- SOUTHCOM-SAD;
- EUCOM-NAD;
- CENTCOM (excluding Iraq and Afghanistan)-TAC;
- CENTCOM (Iraq)-GRD
- CENTCOM (Afghanistan)-AED
- PACOM-POD;
- NORTHCOM-SPD (Mexico) and HQUSACE (Canada).

b. All Commanders and Directors will maintain personal visibility over international activities undertaken by their commands/offices. They will ensure such activities are fully coordinated internal and external to USACE. To facilitate communication they will establish a vertical team that includes the geographic District, the USACE MSC

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responsible for the theater and/or the applicable center, the Washington Regional Integration Team (RIT) for the MSC, and the USACE engineer contingency planner/liaison officer (LNO) to the COCOM. The Gulf Region Integration and Security Assistance Branch in HQUSACE functions as the CENTCOM RIT. It is particularly important that the vertical team coordinate with the COCOM staff and each aligned commander will establish suitable procedures for communication with the COCOM staff. Other members, including COCOM staff, may and should be added to the vertical team as needed.

c. On a periodic basis, the MSC/Center Commander will provide an assessment of USACE activities in theater directly to the theater COCOM Commander. On an annual basis, I will provide a similar assessment.

d. MSC/Center Commanders will become familiar with respective COCOM Theater Security Cooperation Plans and ensure that their staffs/vertical team integrate (align and where possible include) all USACE activities in the theater with the COCOM's TSCP.

e. USACE LNOs assigned to each COCOM or Army Service Component Command staff will capture all USACE activities within the COCOM AOR in a periodic report that they will provide to the appropriate COCOM or Army Service Component Command staff and to the vertical team. The LNOs will work with staff counterparts to periodically incorporate USACE activities in Command staff briefings/updates. The LNOs will also input USACE international activities into the Theater Security Cooperation Management Information System.

f. RITs will coordinate international activities with the Office of the Assistant Secretary of the Army (Civil Works) (OASA(CW)) and HQDA G-35 who will inform OSD staff.

g. The Interagency and International Services Community of Practice (CEMP-CN) Team in Washington will be the overall program manager for the policies contained in this memorandum and maintain information concerning all USACE international activities and will periodically disseminate that information USACE-wide.

4. Nothing in this memorandum alters the responsibility of each USACE entity engaging in an international activity to ensure full coordination of USACE international activities

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with the US Embassy and to properly file country and theater clearances with respective COCOMs as described in the DOD Foreign Travel Clearance Guide.

5. My point of contact on this subject is Tony Leketa, CEMP-CN, 202-761-5642, Anthony.F.Leketa@usace.army.mil.



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Commanding