



PARC Conference
15-17 July, 2003
Kansas City, Missouri

*TAC...The War on
Global Terrorism,
Fest Teams....and
more....*

William Ryals
Director of Contracting



Briefing Areas

Short TAC Introduction and Overview

Balkans Support

Middle East Continuous Work

Iraq War Preparation

Current Iraq Operations

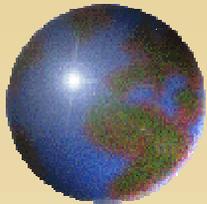
Central Asia

Summary





US Army Corps
of Engineers
Transatlantic Programs Center



Transatlantic Programs Center **Overseas Operations**

8/18/2003

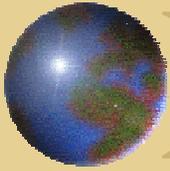
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Our Mission

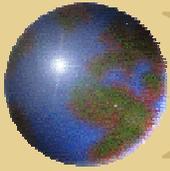
Transatlantic Programs Center, a subordinate command of the U.S. Army Corps of Engineers, provides quality, responsive engineering, construction, and related advice and services to designated customers within its assigned area of responsibility





Transatlantic Programs Center Office Locations





Major Categories of Work

Provide engineering and related services for:

- U.S. military operations
- Defense Department and other US government agencies working in the region

Foreign Military Sales program

Cooperative Threat Reduction

- Eligible foreign governments that request Corps' services

Civil assistance

Humanitarian

Defense reform





Support to US Army Europe Balkans Operations

Customer: US Army
Europe

Stakeholders:

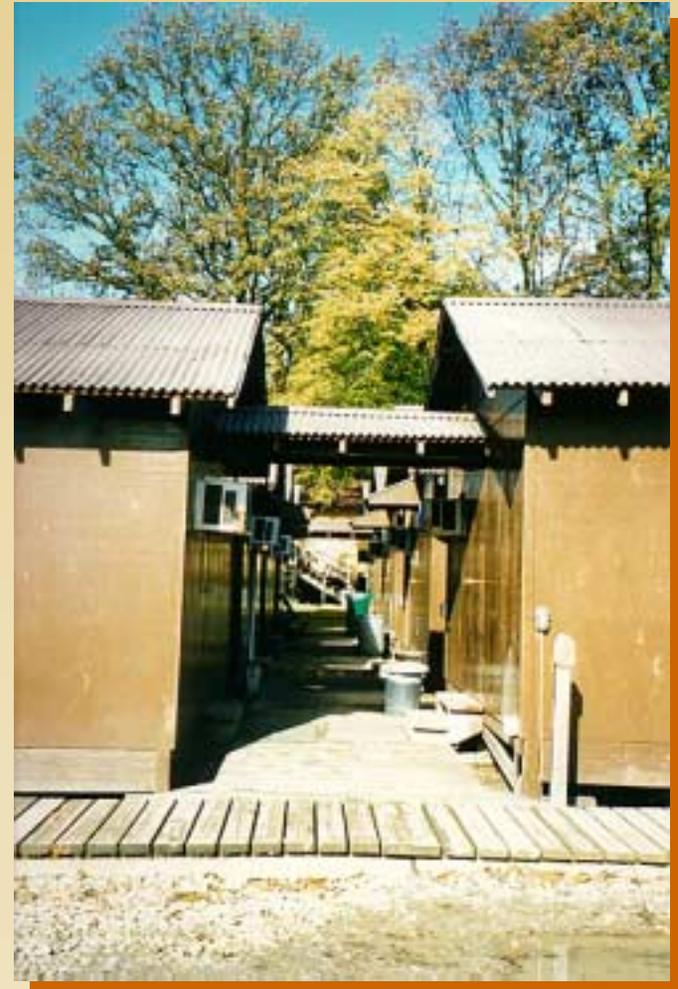
- Defense Contract Management Agency
- Defense Contract Audit Agency
- Area Support Groups

North Atlantic Division
coordination





Life Support Services





Maintenance & Transportation



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Bosnia Operations

Under LOGCAP:

- Nov 95 – May 97
- Value: \$546M
- Areas of Operation:
Bosnia, Hungary, Croatia

Sole source contract:

- May 97 – May 99
- Value: \$413.5M
- Areas of operation:
Bosnia, Hungary, Croatia,
Macedonia, Albania





Current Contract

Competitively awarded

Cost-plus-award fee

- 1% base fee
- Up to 8% award fee, based on performance

May 99 – May 04

Estimated Value: \$1.8B

Supports Balkans operations

- Joint Forge - Bosnia
- Joint Guardian- Kosovo





Balkans Contract Future

Logistics Support Services

Potentially 94 countries

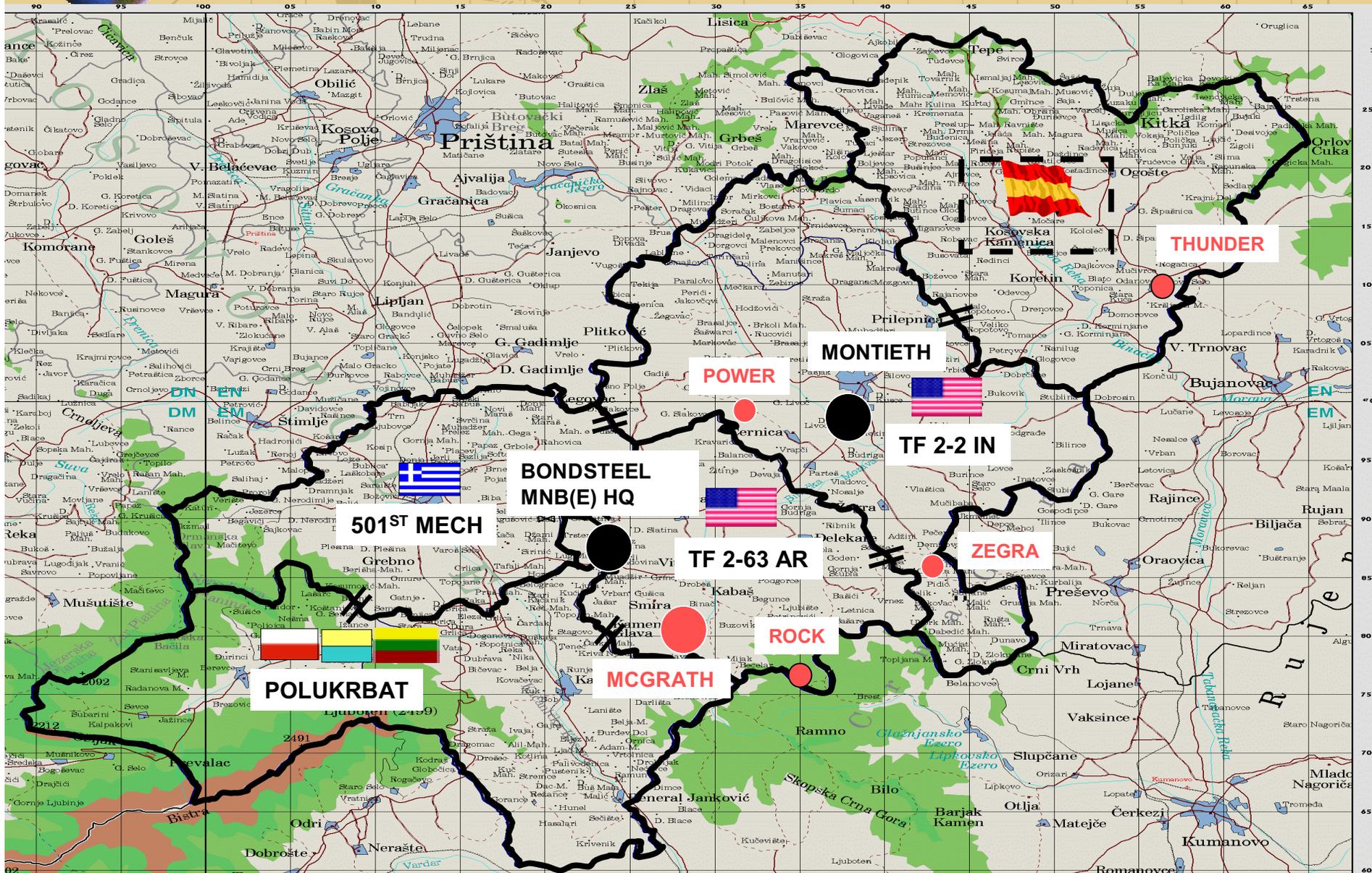
New Contract

- \$1.3B
- 5 Year
- 51% U.S. Ownership



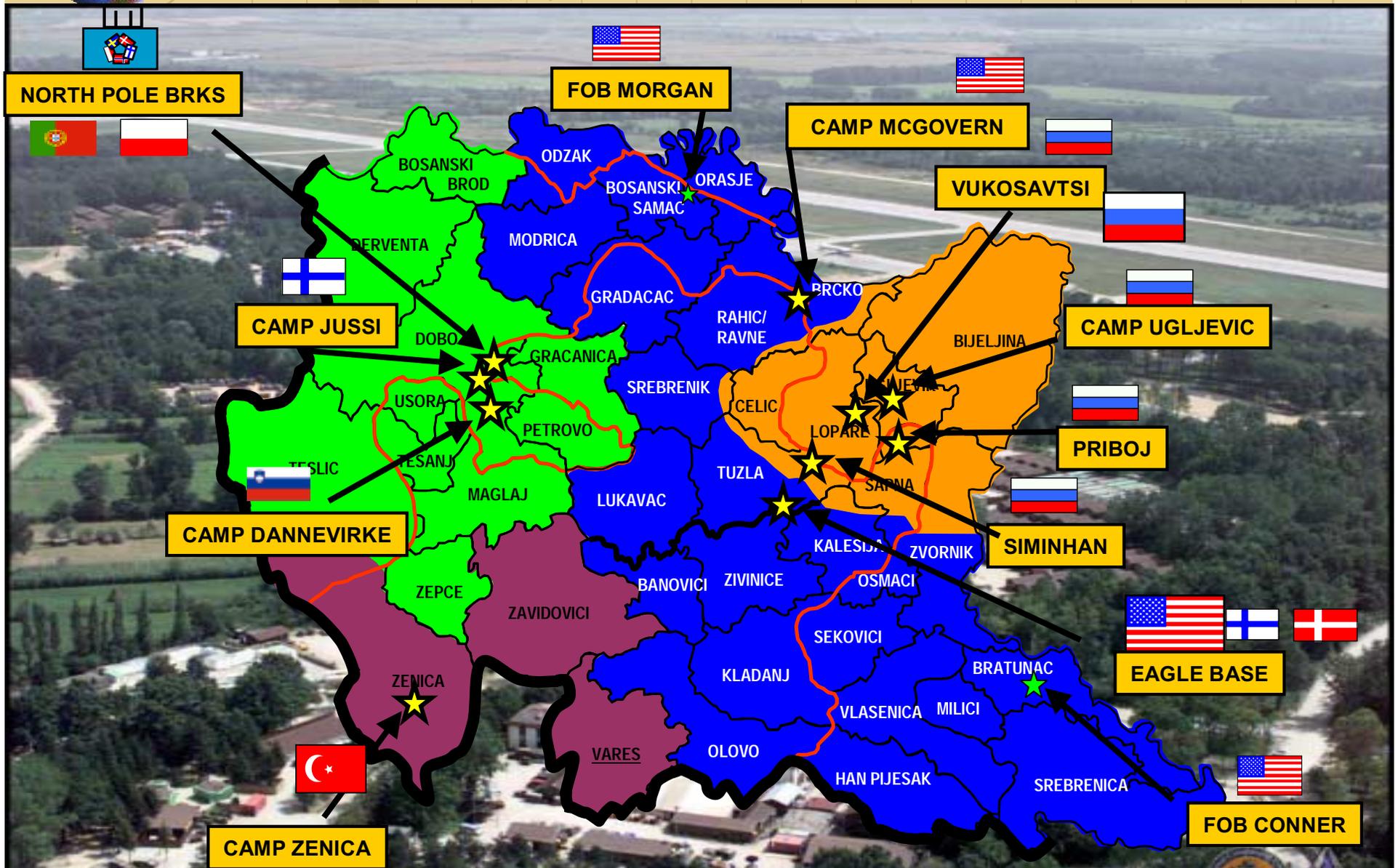


MNB (E) Base Camps



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MNB(N) BASE CAMPS AND FOB'S



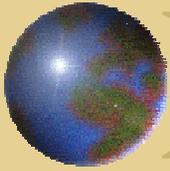
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- *The Scope of Support* -

Support Provided	USASET	TFE	TFF	TFF (Rear)
Construction	75%	95%	80%	80%
Fire Fighting Services	100%	100%	100%	100%
Crash Rescue	100%	N/A	100%	100%
Sewage / Trash / Waste Removal	100%	100%	100%	100%
Vector Control	N/A	100%	100%	100%
MSR Maintenance & Snow Removal (TFE is Road vs MSR)	N/A	100%	100%	100%
Food Service	100%	99%	100%	100%
Laundry & Sewing Service	100%	100%	100%	100%
Fuel Operations - Bulk	100%	100%	75%	95%
Fuel Operations - Retail	100%	95%	100%	100%
Aviation Fueling	100%	40%	20%	100%
Water Treatment & Delivery	100%	100%	100%	100%
Hazmat Spill Response, Collection & Storage	100%	100%	100%	100%
Over the Road Long Haul Mail Delivery	100%	100%	100%	100%
Shuttle Bus Service	100%	100%	100%	100%
Transportation Support	95%	95%	95%	95%
Movements Control	98%	100%	100%	100%
Railhead Support	100%	95%	50%	50%
Marshaling Mission	100%	N/A	N/A	100%
Ammunition Handling	50%	N/A	100%	50%
Military Vehicle & Generator Maintenance	90%	15%	65%	65%
Supply Activities -SSA, OCIE, CIF, CHSA	100%	100%	95%	100%
Supply Activities - BLAHA	N/A	N/A	95%	N/A
Badging of Personnel	N/A	N/A	100%	100%
Information Service Support Operations (ISSO)	N/A	100%	100%	N/A
MWR Augmentation	100%	100%	100%	100%



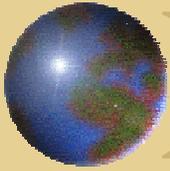
Middle East Operations



Camp As Saliyah, Qatar



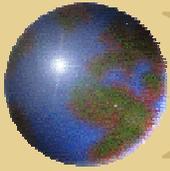
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Projects Location Map







Contingency Contracting

Army Operations in Kuwait



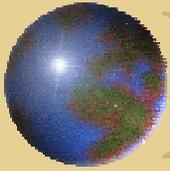
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Command Centers





Camp Arifjan, Kuwait

Zone 1 – Administrative and
quality of life

Zone 2 – Industrial

Zone 3 – Ammo Storage Point

Zone 4 – Infrastructure
Enhancement Package





USAF, Al Jaber

Vehicle Operations Facility



Maintenance Facility



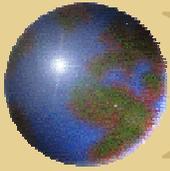
Communications Facility



RUBB Hangar



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1MEF, Kuwait

(Commando Camp)

Customer:

- U.S. Marines

Stakeholders:

- US Marines
- CIMC CENTCOM

Project Description:

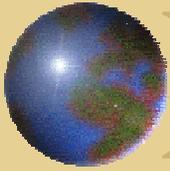
- Command and Control/Training center

Scope of Work:

- Construct three pre-engineered buildings

Headquarters, supply office/warehouse and dining facility





US Navy Military Construction Naval Support Activity

FY-97 and 98 quality of
life facilities

FY-00 and FY-01

- Transient bachelor quarters
- Security barracks
- Operations control center

Potential projects, FY-02
through FY-06





Bahrain

US Navy Central Command



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Operations in Qatar

Camp As-Sayliyah

- CENTCOM HQ
- Facility enhancements
- FY-03 Unaccompanied Personnel Housing

Base development program for the US Air Force, Al-Udeid





UAE

Job Order Contract

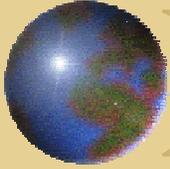
Schedule:

- Awarded - 7 Mar 02
- NTP – 8 Apr 02

Current Projects:

- Total of 9 task orders awarded totaling \$ 485K
 - Cantoment Area/New Ramp Fiber Interconnect
 - Repair KC-10 OPS Facility Infrastructure
 - Construct West Side Access Infrastructure
 - Repair Hanger 49
 - Relocate 5 Trailers to Hanger 7703 Area
 - Demo Old Vehicle Storage Area
 - Paint Taxiway Line on Apron
 - Extend Pads for MIPR
 - Construct Lift Station & Sanitary Lines





ISO Projects Outside Kuwait

Oman

- Dining Facility \$ 733K
- Recreation Facility Seeb
AB Force Protection (Design Shelved)

Jordan

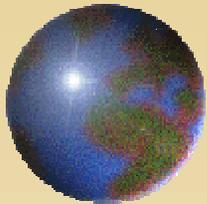
- King Feisal AB Airfield Repair \$ 300K
- Total \$1,033K



DFAC - REC CENTER



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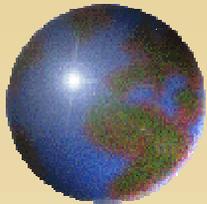
Preparing for Force Deployment, Sustainment and Redeployment



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The U.S. Army Corps of Engineers in Iraq

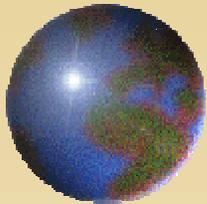


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"We can move anywhere in the world and then deliver. We're facing an enormous task in Iraq as the infrastructure is in pretty tough shape. But we're leveraging our technology, and the situation gets better every day..."

Lt. Gen. Robert B. Flowers, Chief of Engineers
U.S. Army Corps of Engineers



US Army Corps
of Engineers

USACE in Iraq

Preparing for Force Deployment,
Sustainment and Redeployment

Restoring Iraqi Oil

Supporting Reconstruction

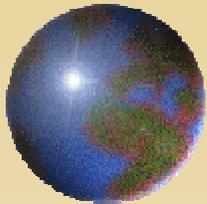
Stepping Forward, Reaching Back

Providing Electrical Power





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Restoring Iraqi Oil

Southwestern Division



Task Force RIO

The first step in Iraqi reconstruction

Working to...

- Put out oil well fires in Iraq
- Assess damages
- Make emergency repairs
- Limit environmental impacts
- Return Iraqi oil infrastructure to full capacity
- Plan for operation and distribution of petroleum products
- Restore environmental damages

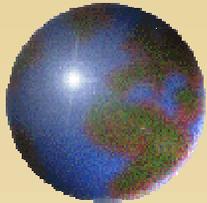


In partnership with...

- Contract oil services firms
- Iraqi Oil Companies, Kuwaiti Oil Company



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Supporting Reconstruction

U.S. Army Corps of Engineers



USACE Support to ORHA (Now CPA)

(Office of Reconstruction & Humanitarian Assistance)

(Coalition Provisional Authority)

Civilian Administration

- Senior executive USACE civilian on ORHA staff
- Includes Task Force RIO (restore oil)
- Also includes Task Force Fajr (restore electrical power)
- USACE participation in Environmental Security Task Force



Reconstruction

- Two-star general working directly with ORHA and USAID
- Providing advisors to Ministries of Irrigation and Electricity and assistance to Housing/Construction



Task Force Fajr

(Arabic for “First Light”)

Mission to restore electrical power and related utilities in Baghdad and other key areas

Military/civilian team supported by the electrical experts of the 249th Engineer Battalion

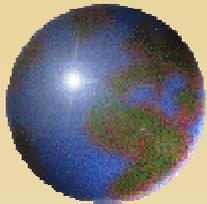
Priority to 24/7 power for hospitals, drinking water supply and sewage treatment systems

Recent initiatives include deployment of dam inspection team to assess 21 hydrological structures in Iraq





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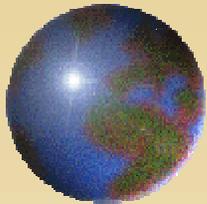


USACE and USAID

Evolving USACE support role not unlike its domestic relationship with FEMA for disaster response



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Field Force Engineering (FFE) Stepping Forward, Reaching Back with FEST

NAB

LRD

HNC

NAU

SWD (RIO)

ERDC

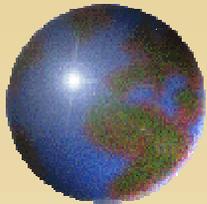
SPD

MVD (USAID)

SAD



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The Leverage of TeleEngineering

Small forward-deployed teams with real-time access to 35,000 Corps professionals via video teleconferencing and electronic data transfer



FFE – Key Components

Forward Engineer Support Team (FEST)

- Main (FEST-M) and Augmentation (FEST-A)

Contingency Real Estate Team (CREST)

- Embedded with FEST-M

TeleEngineering Kit

TeleEngineering Operations Center

- At Engineer Research & Development Center, Vicksburg, MS

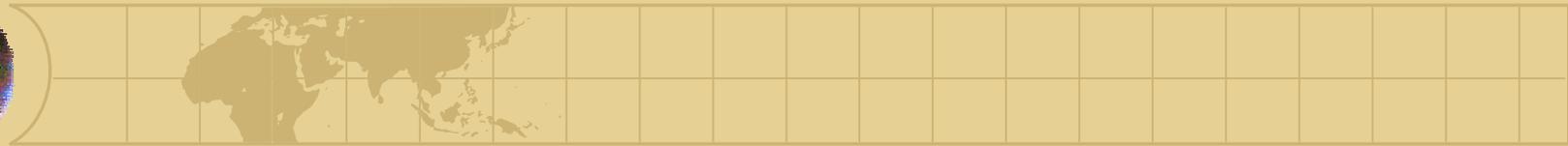
Infrastructure Assessment Team (IAT)

- One IAT based at Mobile District

Base Development Team (BDT)

- Several district teams trained and under operational control of the IAT





Reachback Products

Facility assessment and prioritization of repairs to the strategic Hadithah Dam on the Euphrates River

Condition assessments of Baghdad power, water and sewage plants

Interactive map/database for management of Iraqi infrastructure

Ongoing hydrology analyses to ensure adequate water supplies and prevent flooding

Design of Mabey-Johnson temporary bridge for Tikrit's only Tigris River crossing

Design of "strongpoint" for convoy protection along major supply route

Repowering of generators at Baghdad International Airport

Identification and compilation of historical records and drawings for key facilities

Development of prototypes for base camp design

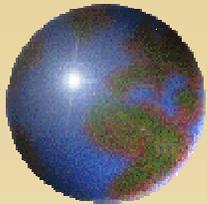
Battle damage assessments on bridges and airfields

Structural assessments for buildings and bridges





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Providing Electrical Power

249th Engineer Battalion



The Prime Power Experts

Assessing electrical power needs, capabilities, priorities and scope of repairs

Troubleshooting power generation and distribution equipment

Providing quick assessments and repairs to critical facilities





Forward Engineer Support Teams

(M = Main, A = Augmentation)

FEST-M	Transatlantic Program Center	416 th Engineer Command
		CJTF-7
	Southwestern Division	Task Force Restore Iraqi Oil
	South Atlantic Division	Office of Reconstruction and Humanitarian Assistance (ORHA)
FEST-A	Great Lakes & Ohio River Div	ORHA – South
	South Pacific Division	ORHA-Central
	Northwestern Division	ORHA-North
	Europe District	V Corps
	Alaska District	1 st Marine Expeditionary Force
	Little Rock District	4 th Infantry Division
Dam Insp	Northwestern Division	Task Force Fajr

Legend

DSN Prefixes: CONUS 312
Europe 314
Middle East 318

Supported element

Team type

V Corps

FEST-A

NAU

5 pax

Home Division/District

Team composition

Contact number

(Primary) POCs

MAJ Fitzgerald
MAJ Hurst

510.324.6950

TAC Downrange Key Contacts

ITO

(except as noted)

CENTCOM FWD

Qatar

CAPT Ken Tuebner

GRE/TAC FWD

FEST-M (-)
Kuwait

TAC
3Mil/_ Civ

COL AI Bleakley DSN 318.438.5030
MAJ Tom Hanniff DSN 318.438.2700
MAJ Jeffrey Dennis
Commercial dialing: +965-468-xxxx

TAC FWD Fwd

FEST-M (-)

TAC
12 pax

COL Mike Ulekowski

CREST

SAD

8 pax

CJ-7

LTC Brendan Conway DSN 438.2655
DSN 438.4922

CFSOC

LTC Chuck Kline

CFLCC

COL Charlie Smithers DSN 318.438.2700

416th ENCOM

FEST-M(-)

TAC

LTC Chuck Basham 873.763.663.570

249th EN

Prime Power

77 Mil

MAJ Elizabeth Halford

ATO

CJTF-180

FEST-A

SWF
1Mil/4Civ

CPT Dale Snider
LTC(P) Mark Yenter DSN 318.231.4144

(NAB after 19 July)

OMC-A

Afghan Area Office TAC
11Mil/14Civ

MSG Bob Petermeyer x2012
Cell +93-70-29-2986
LTC Frank Randon x2032
Cell +93-70-29-6629

V Corps

FEST-A

NAU
5 pax

MAJ Fitzgerald DSN 318.41.0610
MAJ Hurst DSN 318.641.0209

4 ID

FEST-A

SWL
5 pax

MAJ Chuck Reeves 881.676.315.342

TF Fajr / TF VII

FEST-A

Various
__ pax

BG(P) Steve Hawkins
COL Gordy Wells

ORHA

FEST-A

SAD
28pax

MG Strock
LTC(P) Mark Held DSN 318.836.1007

TF RIO

FEST-A

SWD
26 Mil/57 Civ

BG Crear
CPT Conner DSN 318.438.7268

USAID

FEST-A

SAD
5 pax

LTC(P) Mark Held 912.224.7098
DSN 318.836.1007
MAJ Tim Cauley 912.224.7097
Mr. Eugene Tickner 912.884.7094

North

FEST-A

NWD
6 pax

Mr. Ken Cooper

Central

FEST-A

SPD
6 pax

MAJ Kim Colloton

South

FEST-A

LRL
6 pax

MAJ Alex Herrera

TBD

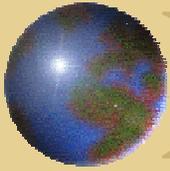
FEST-A

SAD
5 pax

TBD

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Central Asia

Operation Enduring Freedom

Field force engineering teams

- Engineering, construction and contracting support
- Real estate services





OEF Construction, Central Asia

Pakistan

- Pasni airfield repairs

Uzbekistan

- Military construction projects, Karshi-Khanabad air base





Afghan National Army

Supports graduating
battalions of the ANA

Facilities renovation and
new construction

- Barracks
- Dining
- Administrative areas

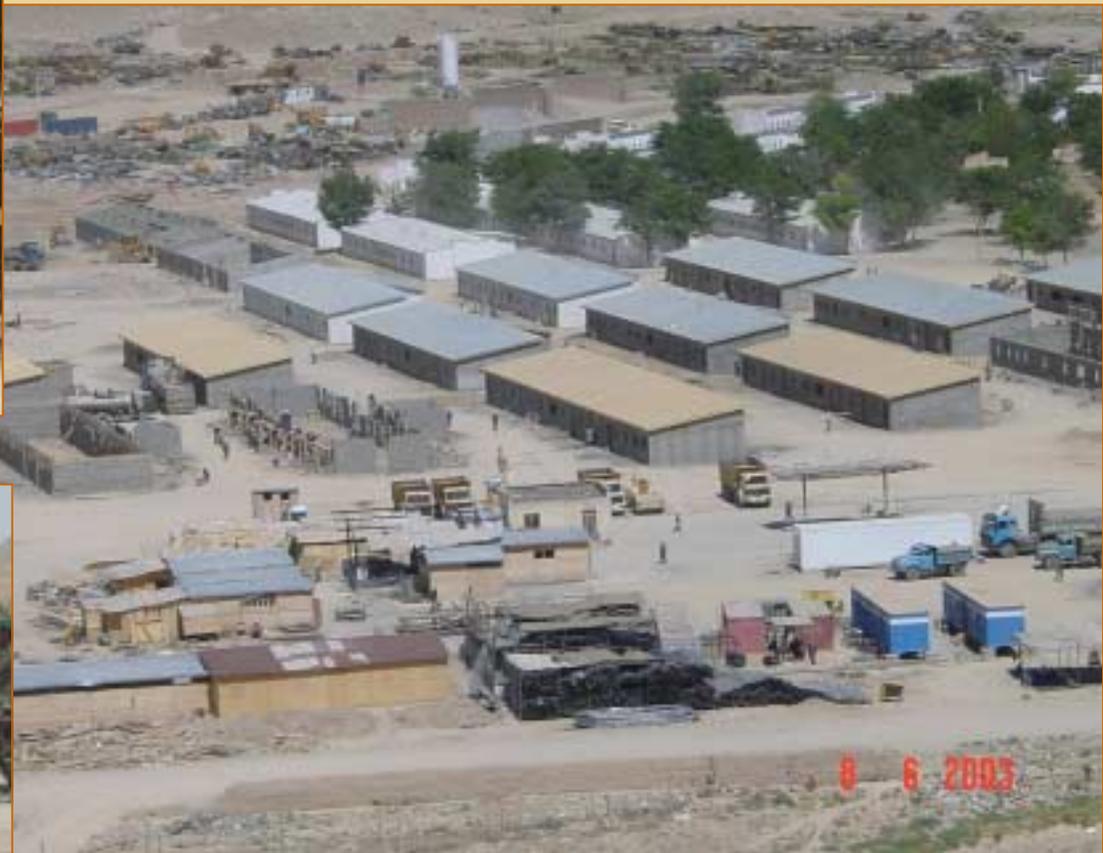
Foreign military sales

- \$123 million

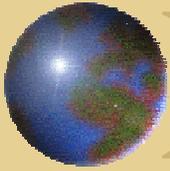




Pol-e-Charki base



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Summary

World of Chaos

Quickly Changing Environment

Multi-Military and International Support

Big World /Big Challenge...but look to the future

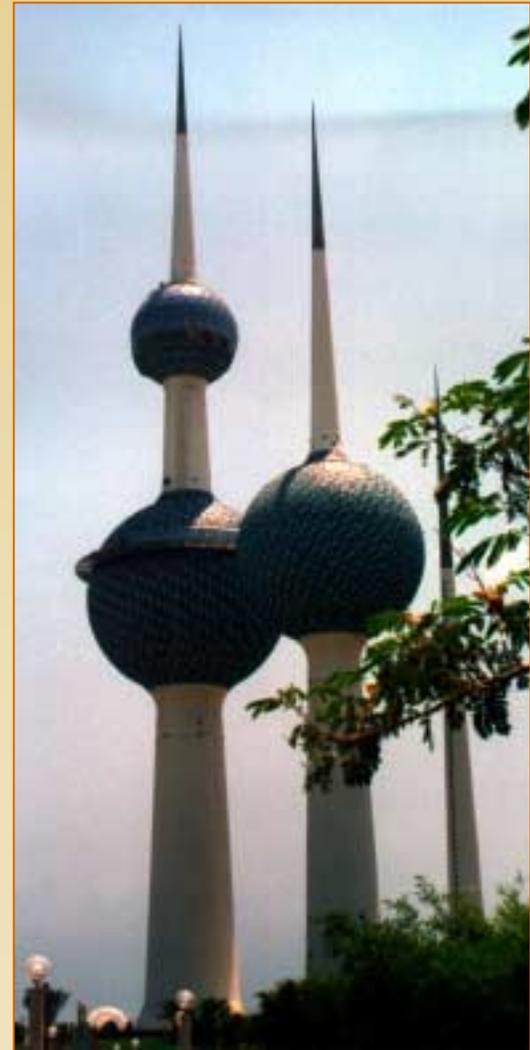




Questions



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