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JAMES E. SHORT

James E. Short, a member of the Senior Executive Service, is Deputy Assistant Secretary for Financial Operations, Office of the Assistant Secretary for Financial Management and Comptroller, Headquarters U.S. Air Force, Washington, D.C. Mr. Short is the principal adviser to the Assistant Secretary and the Air Force senior staff on all issues involving the amended Chief Financial Officers Act of 1990, and related financial management reforms. He is responsible at the executive level for assuring the Air Force complies with legislative and executive financial management mandates leading to the effective and efficient use of Air Force resources.

Mr. Short began his federal career in 1967 with the Federal Bureau of Investigation as a fingerprint examiner. He joined the U.S. Marine Corps infantry in 1968 and was honorably discharged in 1970, after completing a 13-month tour of duty in Vietnam. Mr. Short has more than 19 years experience in federal financial management. Prior to coming to the Air

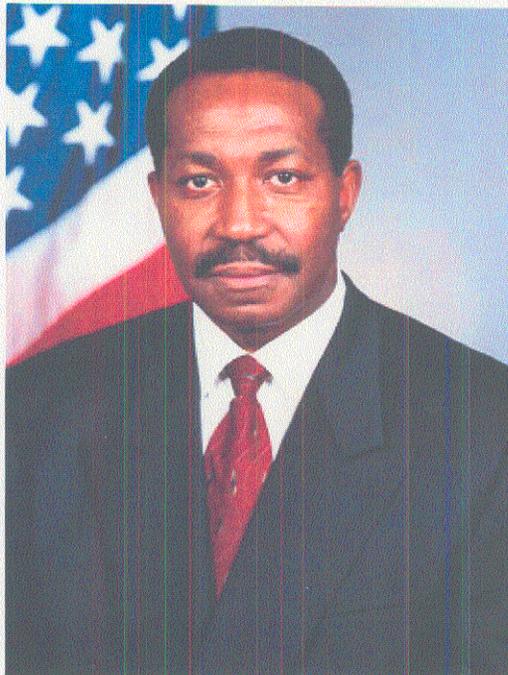
Force, he served as senior adviser to the deputy controller at the Office of Management and Budget. In this position, he led government-wide efforts to implement the CFO Act, and produce auditable financial statements for executive branch departments and agencies.

EDUCATION

1980 Bachelor's degree in accounting, with honors, Strayer University, Washington, D.C.
 1995 Executive Leadership Development Program, Department of Defense
 2000 Federal Executive Institute, Charlottesville, Va.

CAREER CHRONOLOGY

1. 1967 - 1968, fingerprint examiner, Federal Bureau of Investigation, Washington, D.C.
2. 1968 - 1970, infantry, U.S. Marine Corps
3. 1971 - 1977, fingerprint examiner, Federal Bureau of Investigation, Washington, D.C.
4. 1975 - 1980, accounting student and intern, Washington, D.C.
5. 1980 - 1982, cost accountant, Department of the Navy, Bethesda, Md.
6. 1982 - 1993, staff accountant; operating accountant; cost accountant; and supervisory accountant, U.S. Army Corps of Engineers, Washington, D.C.
7. 1993 - 1996, systems accountant and Acting Director of Financial and Program Integration, Office of the Assistant Secretary of the Army for Financial Management and Comptroller, the Pentagon, Washington, D.C.
8. 1996 - 2000, Senior Policy Analyst, Office of Management and Budget, Washington, D.C.
9. 2000 - 2002, Associate Deputy Assistant Secretary for Financial Operations, Headquarters U.S. Air Force, Washington, D.C.



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10. 2002 present, Deputy Assistant Secretary for Financial Operations, Office of the Assistant Secretary for Financial Management and Comptroller, Headquarters U.S. Air Force, Washington, D.C.

OTHER ACHIEVEMENTS

Certified public accountant
Certified government financial manager
Achievement and performance awards (15)
Team leader, Executive Leadership Development Program

(Current as of November 2002)

PROFESSIONAL MEMBERSHIPS AND ASSOCIATIONS

American Institute of Certified Public Accountants
Greater Washington Society of Certified Public Accountants
National Association of Black Accountants
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